## Support Participants, Partners, & Activities

ICTP regional support teams are present to support the entire region of partners scaling the Triple P system of interventions. This includes its full collection of current and potential partners and intended beneficiaries. Regions may be differentially defined, sometimes limited to a single community or county scaling Triple P through a local backbone organization. At other times, they may be defined as collections of neighboring communities or counties scaling Triple P through semi-autonomous efforts organized under a regional backbone organization.

Additionally, regions may have different collections of partners involved in Triple P scaling processes and may define partners and partnership roles differently. For example, regional partners may be defined as broadly as any child and family support partners, participants, and advocates in the region. Alternatively, they may be defined in more limited ways, such as community Triple P coalition members. Because definitions may vary across and even within regions over time, ICTP regional support teams should have conversations with regional Triple P leaders about how they define this group at any given time.

Because engaging directly with all regional partners is impractical and oversteps the primary role and relationships of the Triple P backbone organization within the region, ICTP regional support teams must be considerate and intentional about *how* they engage a Triple P region.

*Primary support participants* includecommunity Triple P leaders and community implementation team (CIT) members supporting Triple P scale-up in their region. Community Triple P leaders include those with executive authority for Triple P implementation or scale-up activities—those who make consequential decisions about community Triple P activities and related structural and procedural systems. This may include executive Triple P leaders within Triple P backbone organizations (e.g., the health director or individual to whom the health director has delegated executive authority for regional Triple P activities) and community-wide Triple P leaders represented within cross-sector community Triple P leadership teams across partner organizations (e.g., executives or delegated authorities from community Triple P service provider organizations).

CIT members include those individuals with day-to-day roles and responsibilities managing or otherwise ensuring Triple P implementation and scale-up activities across the community. These individuals are typically housed within Triple P backbone organizations and may be referred to as regional or community “Triple P coordinators.” While ideally these individuals are well identified, highly supported, and well organized in teaming structures, these factors may not always be present, especially early in support engagements.

ICTP regional support teams contribute to regional Triple P activities and outcomes by recognizing and shaping community leaders and implementation team members as *active and effective change agents* within their community-based, collective Triple P efforts. Community Triple P efforts are typically complex and evolving, at times becoming diminished in whole or in part. Therefore, within collaborative working relationships, ICTP regional support teams contribute to the conditions through which the behaviors of community leaders and implementation team members are shaped to generate more equitable, stable, and positive expressions of collective community Triple P scaling efforts.

*Secondary* *support participants* includebroader regional Triple P partners. Support activities with secondary participants are frequently co-designed and are often carried out in partnership with community Triple P leaders and implementation teams. However, in recognition of their roles and relationships, community leaders and implementation teams should be the primary agents when carrying out support activities with secondary support participants.

ICTP regional support teams must also recognize that as a co-creation partner, they are one contributor to regional Triple P outcomes. The actions and decisions of other [co-creation partners](https://ictp.fpg.unc.edu/wp-content/uploads/co-creation-partners-and-processes.docx) participating at the community level are consequential to support efforts. This may include not only co-creation partners living within the region, but also statewide co-creation partners acting at state or regional levels, such as NC Triple P Partnership for Governance and Strategy members and NC Triple P Support System partners.

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Refer to Brief 1: [NC Triple P System Overview](https://ictp.fpg.unc.edu/wp-content/uploads/nc-triple-p-system-overview.docx) for more information about the PSG and Support System.

The more that ICTP ISPs can harness and guide co-creation partner activities toward productive processes and outcomes, the more impactful regional support contributions may be, and the more successful community Triple P scale-up efforts may be. Different ICTP ISPs have different roles and responsibilities for regular interactions and support activities with co-creation partners at different system levels. This may include working with ICTP ISPs within the broader project team.

These support relationships and partnerships are quite complex and share characteristics with the principles and mechanisms of emergent engineering [3]. Cause and effect is not a simple assumption. Moreover, rather than trying to control the details of regional change processes, ICTP ISPs better consider their role as helping to establish a set of conditions for system improvement and evolution that align with effective implementation practices and are yet still recognizable and self-organized within community context. Primary support participants, working directly with ICTP regional support teams, are essential to this set of conditions and afford the principal levers for broad regional change processes. ICTP ISPs further influence necessary conditions through partnerships, supportive training and coaching, small tests of change, guided evolution, and creating the conditions for other co-creation partners to maximize their contributions to community Triple P successes.